

Caught in the crossfire – when government confuses policies and projects



Jos Arts^a Charlotta Faith-Ell^{b,c,d}, Heikki Kalle^d

^a: University of Groningen, The Netherlands

^b: WSP Sweden, Sweden

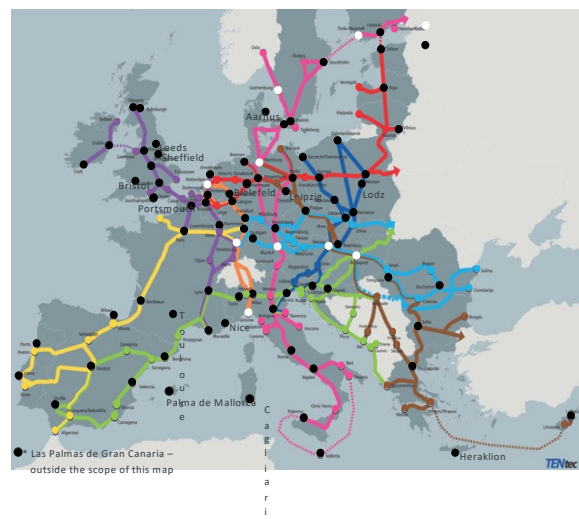
^c: Mid-Sweden University, Sweden

^d: Estonian Environment Institute, Estonia

Introduction

The Challenge

- Many investments in transport infrastructure by national authorities and EU (TEN-T).
- Usually focus on bottlenecks/linkages of congestion/capacity for separate modes => projects ('dots')
- Problem large-scale project-driven planning: huge impacts on locality, while benefits unclear (at network level) => much local resistance
- To address this: local land-use planning initiatives integrated in (and paid for) by large infra projects.
- Still: cost overruns, time delays, little public support, unclear value for network
=> "Planners caught in the crossfire"
Infra projects become arenas for solving local planning issues instead of systems level connectivity and accessibility
(=> 'connecting the dots')



Tunnels for highways in cities



Transit-Oriented Development



Plans for HSR stations...

Introduction

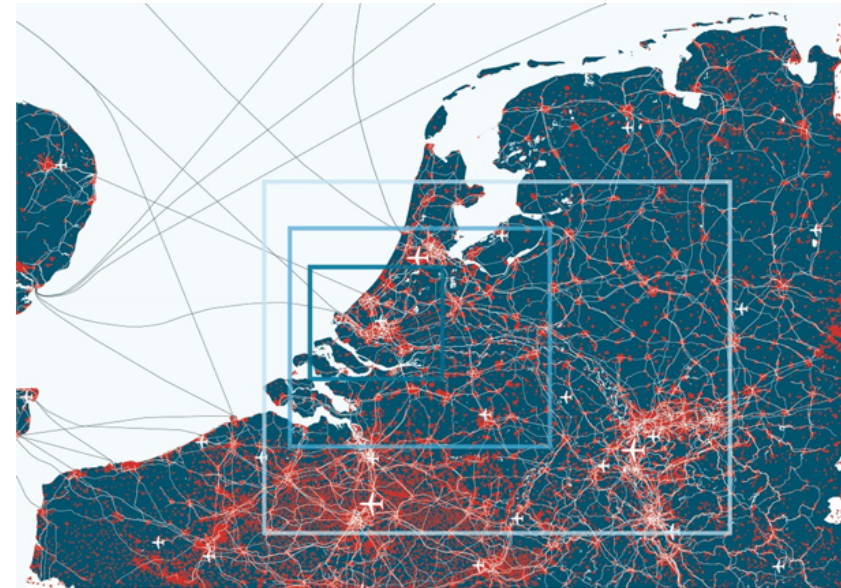
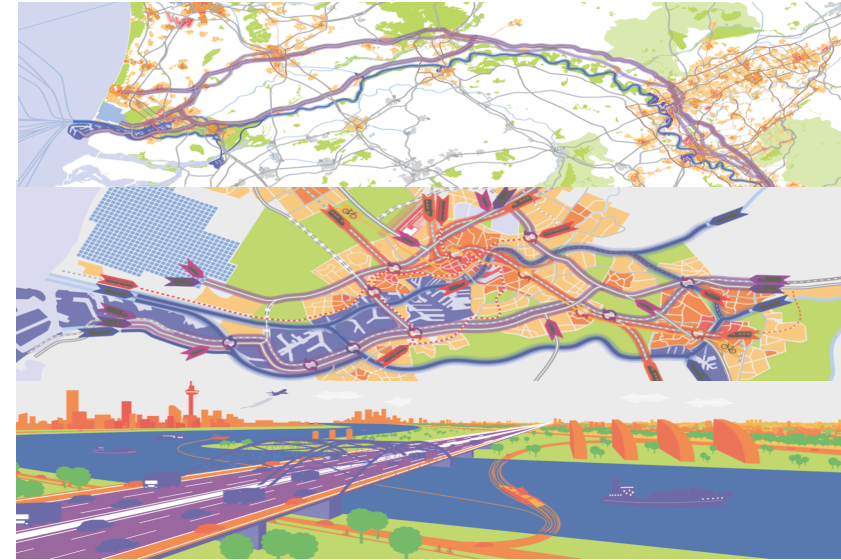
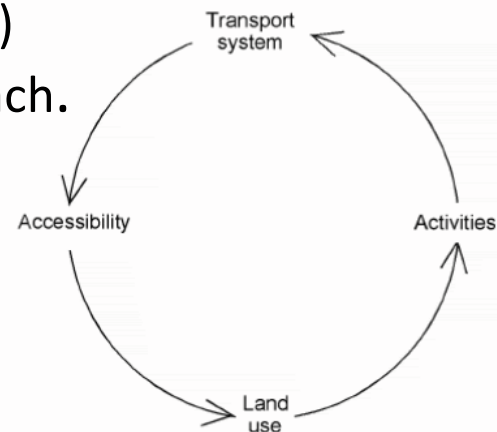
Main Question:

- How to connect local land-use development needs and (cross)national transport needs?
=> need for an approach that connects policies and projects, that connects individual dots in a corridor, network.
- 3 cases, recent experiences: Estonia, Sweden, The Netherlands.

3 main topics:

- Spatial scale – aligning scales.
- Institutional arrangements – multi-level governance.
- Interaction spatial (land use) development and transport infrastructure development (LUTI)

=> central elements of a corridor planning approach.



Rail Baltic Program Estonia

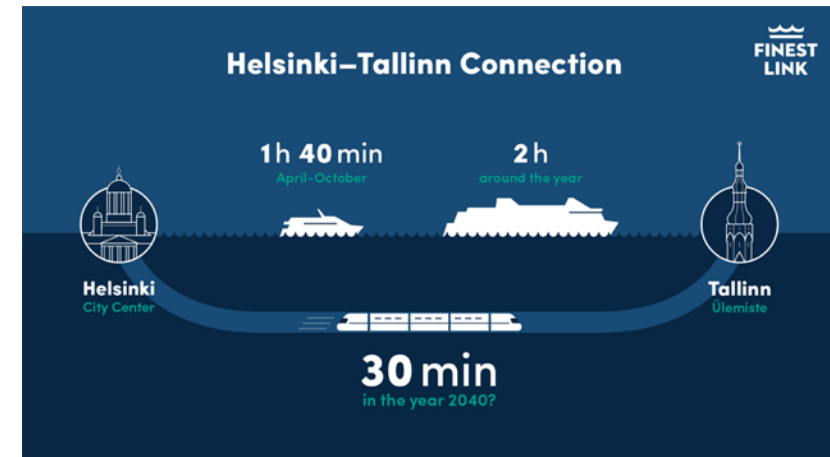
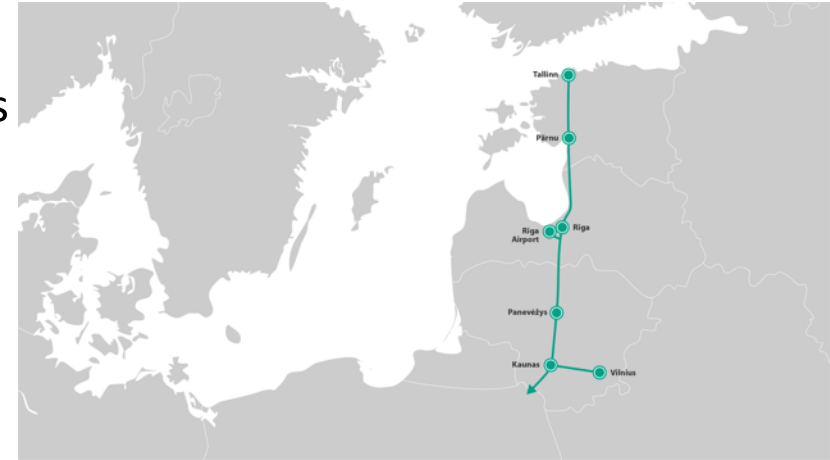
- High Speed Railway system (HSR) across Baltic States
- Program with planning and assessment in parallel processes at different tiers (also multi-national).
- Much attention to public participation.
- Focus on detailed design railway, stations.
- Discussions at county and urban level about potential/opportunities, function of HSR, new infra projects (Tallinn-Helsinki Tunnel).

Lessons:

- Initially seen as a coordination exercise of 3 Baltic countries now replaced by corridor level discussions (regions, cities).
- Need for involvement of transport *and* planning institutes from the start for goal- and agenda-setting at multiple tiers.

Role of SEA:

- Co-ordinating the result of 3 county plans
- Bringing a systematic approach for selecting corridors and routes – opening up the discussion
- Providing an arena for the identification of goal conflicts



High Speed Rail Program Sweden

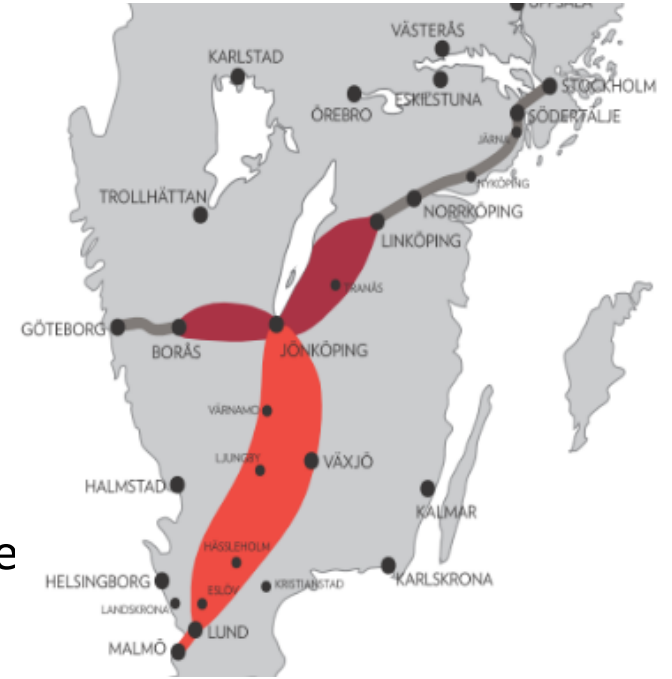
- High Speed Railway system Stockholm – Malmö/Gothenburg (HSR).
- Focus on 2 parts of system, Jönköping-Malmö + Linköping-Borås: 2 studies on HSR potential, focusing on travel time passengers transport. Little discussion on role HSR for cities on the corridor.
- Simultaneously to corridor planning, separate planning process of ‘National Negotiation on Housing & Infrastructure’, resulting in competition between cities and little cooperation at corridor level.

Lessons:

- interaction land use planning and transport initiatives not well addressed.
- Parallel transport and land use planning has to take into consideration: several spatial scales, institutional arrangements of planning approaches.

Role of SEA:

- Structures the planning process
- Asking the “why” question (needed for developing alternatives)
=> i.e. justification for a HSR in Sweden.
Resulting in a new project developing the aim of the overall HSR in Sweden.
- Providing an arena for the identification of goal conflicts



East/South-East Freight Corridor program NL

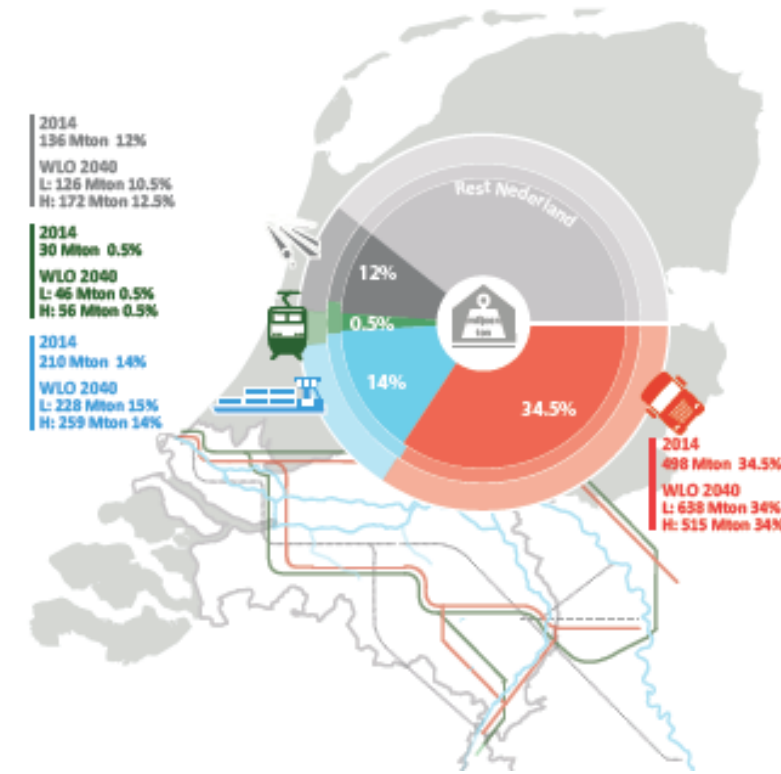
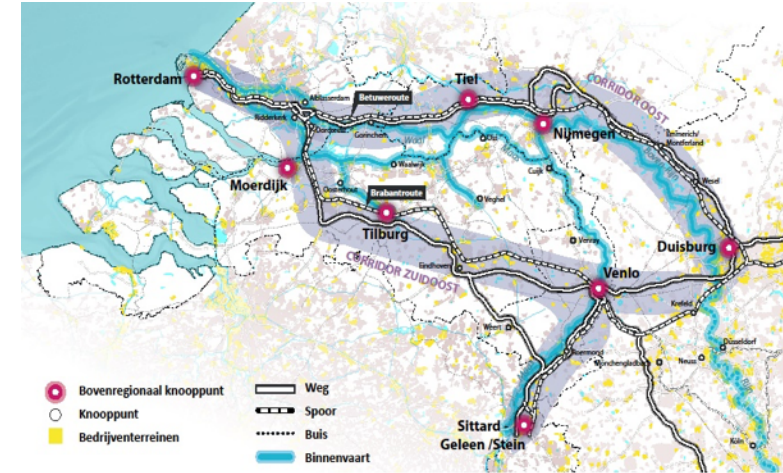
- Rotterdam-Rhein/Ruhr corridor, cross-national (NL - DE)
highly developed network of highways, railways, waterways and pipelines
vital for NL transport system and economy (*and* EU TEN-T Rhine-Alpine).
- Freight Corridor Program (FCP) to strengthen a multimodal 'top-corridor'.
- Coherent package of measures focusing on optimization 6 major nodes:
intermodal connectivity, solving bottlenecks, service + reliability for end-users,
economic specialization of nodes.

Lessons:

- Multi-level governance for corridor level ambitions proves to be difficult:
local/regional authorities thinking at corridor level (prevent competition),
national government thinking about local spatial-economic development.
- Also difficult to create multi-modality, to balance freight/passengers transport,
to raise attention for cross-border issues.
- Programmatic approach helps to raise awareness of importance of corridor.

Role of SEA:

- No formal SEA yet.
- Many informal studies done for 'will-shaping', defining political objectives
- Involvement of public is limited, focus mostly on political arena
- Danger of need for 'repair SEAs' next stage, affecting political momentum



Challenges and lessons



Central elements for a corridor approach in transport planning and SEA:

A string of 'perfect projects' ('pearls')

- Nodes and links within corridors usually dealt with as individual projects (politicization)
- Focus on design and local specificities, rather than on role for urban region, corridor
- Interface between corridor and last-mile + transport and land-use difficult to address in projects

Project or program approach

- No scaled-up project management, but strategic program + SEA for aligning and overall goals
- Challenge of parallel planning at different levels
- Need for multi-level governance

Integration or coordination

- Fundamental multiplicity, many interrelations => complexity!
- Integration (blender) less fruitful than coordination of land-use planning and transport planning?

SEA

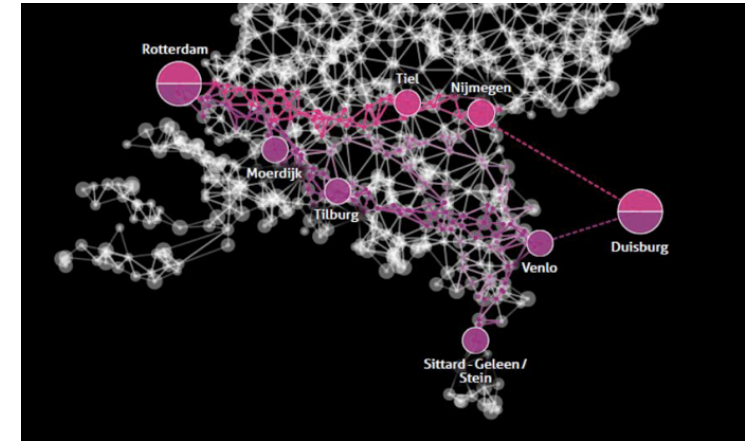
- Becoming an arena for conflict resolution due to the “cross fire” between the string of perfect projects and an overall policy vision of what the projects should accomplish together.
- Providing structure to early phases that lack formal legislative procedures.
- Opening up for transparency and public review.
- The devil *is* the detail



**And you thought
there was stress
in your life !**

Conclusions

- Need for rethinking existing practice of large-scale project planning limited added value at local *and* at corridor/network level.
- In practice elements of a corridor planning approach can be found, but not easily implemented
- For corridor planning that “connect the dots”:
 - Programmatic approach to planning and SEA that aligns projects in a ‘loosely coupled’ way;
 - Development of a clear overall policy vision;
 - Conditions set for individual projects and EIAs – tiering;
 - Room for adaptation to local context and development;
 - Careful monitoring of values that have been agreed upon (overall vision) – follow-up;
 - Careful multi-level governance framework with leadership, early and on-going stakeholder involvement, joint platform for continuous learning.





Tallinn Forum

2020

Advances in European
SEA & Strategic Planning

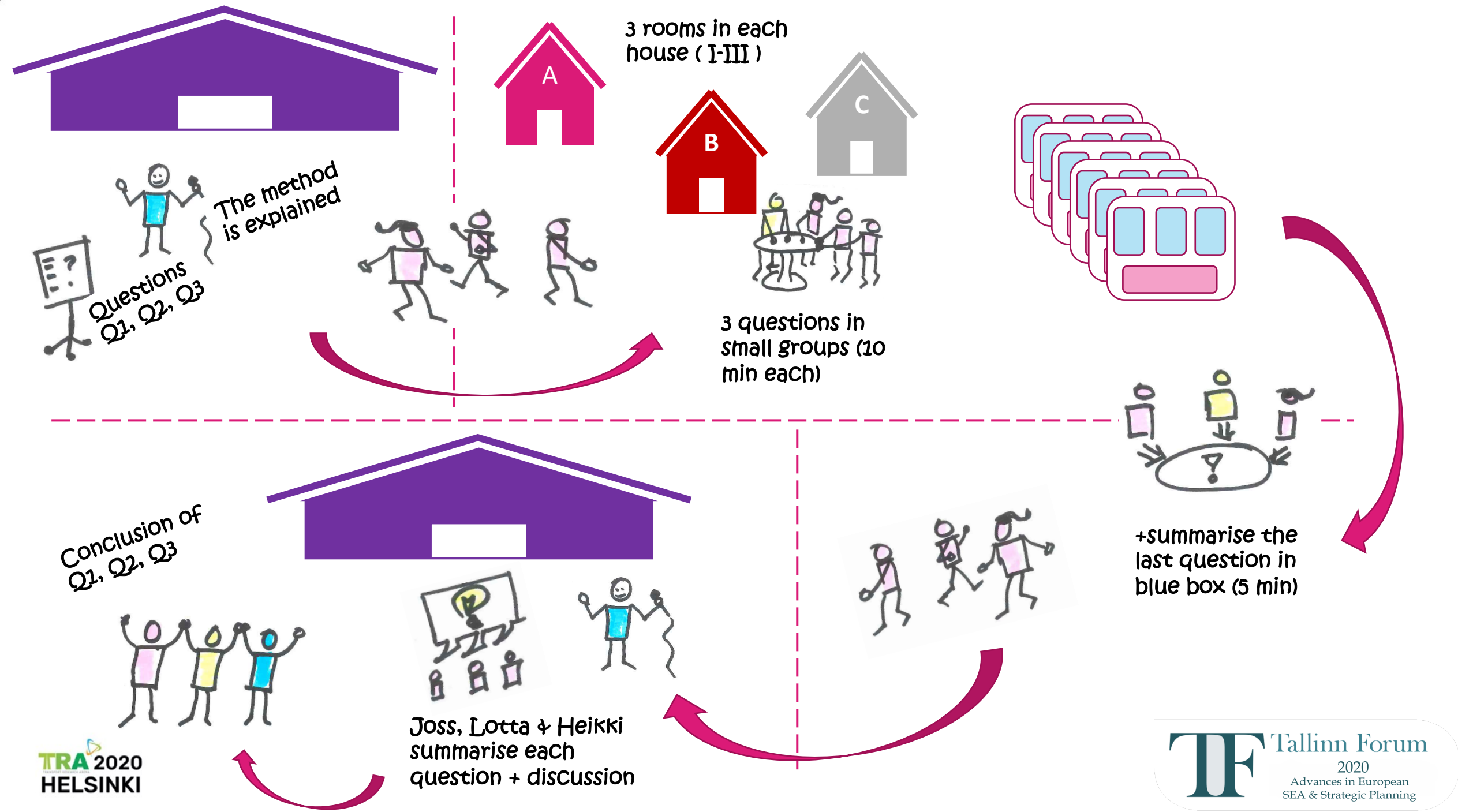
D. Caught in the crossfire - when government confuse plans for policies

A world café in "houses"

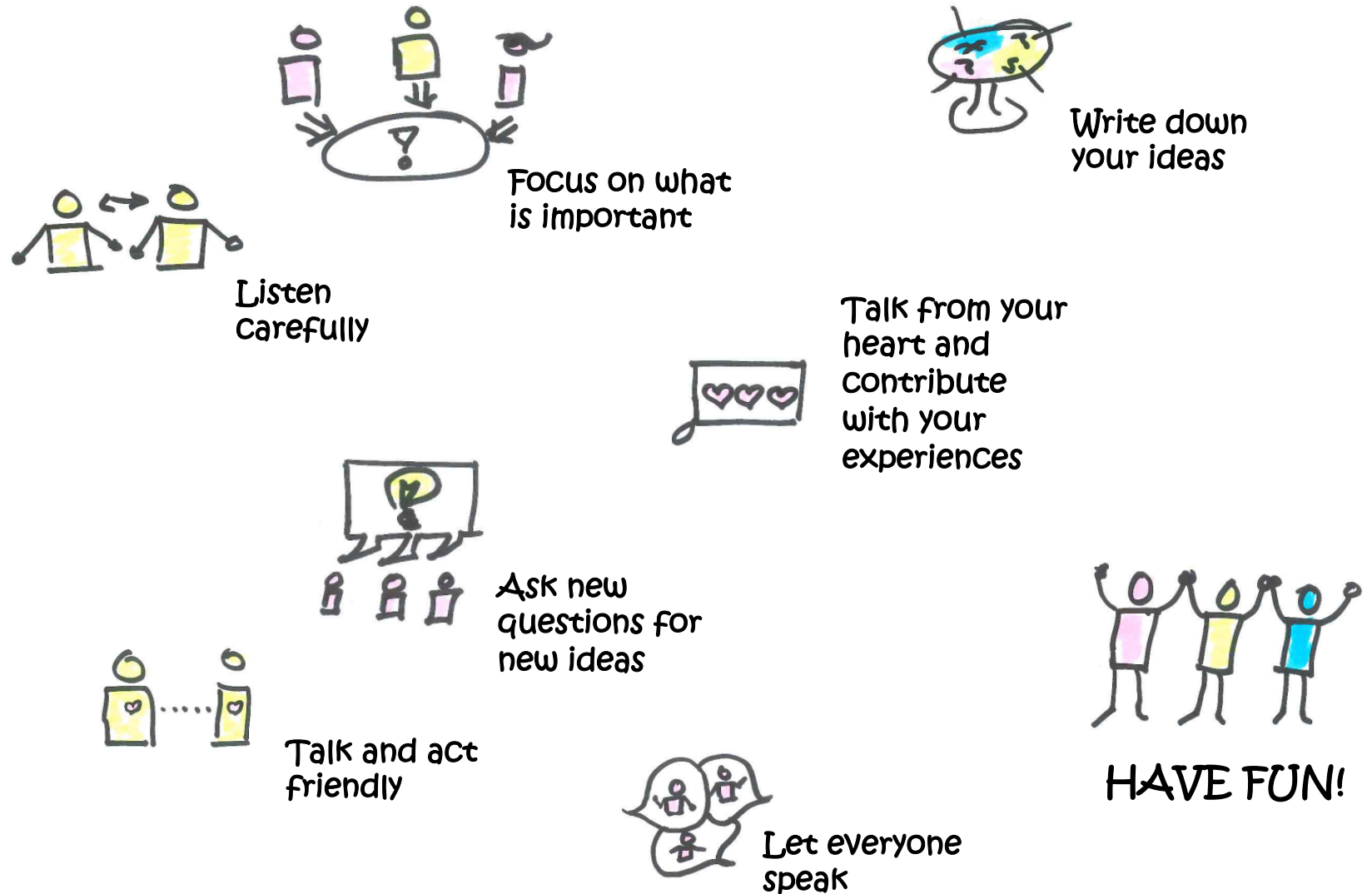
Charlotta Faith-Ell, Jos Arts, Heikki Kalle

Questions

1. What is the advantage of applying a programmatic planning approach (over a project approach) that connects the individual dots of infrastructure and land-use project planning?
2. Which is/could be the role of SEA in corridor planning for large infrastructure development that connects with land-use development and (cross)national transport?
3. How could issues such as scoping, follow-up and tiering in SEA assist in the planning and development of a sustainable transport system?



How to act



World café (in houses and rooms)

Minutes	House A			House B			House C			
	Group AI	Group AII	Group AIII	Group BI	Group BII	Group BIII	Group CI	Group CII	CIII	4-5 persons
10	Q1	Q2	Q3	Q1	Q2	Q3	Q1	Q2	Q3	4-5 persons
10	Q2	Q3	Q1	Q2	Q3	Q1	Q2	Q3	Q1	4-5 persons
10	Q3	Q1	Q2	Q3	Q1	Q2	Q3	Q1	Q2	4-5 persons
5	All: Q1	BII:Q1	CII:Q1	AIII: Q2	BIII:Q2	CIII:Q2	AI: Q3	BI:Q3	CI:Q3	4-5 persons
2										
	Jos			Lotta			Heikki			
21	All: Q1	BII:Q1	CII:Q1	AIII: Q2	BIII:Q2	CIII:Q2	AI: Q3	BI:Q3	CI:Q3	All
10	Overall discussion									All
5	Wrap up									All

